



**HS TIMBER
GROUP**

CNT Success Story

Perfection in Timber.

HS Timber Group GmbH

As one of the world's leading wood processing companies, HS Timber Group works passionately to serve its commercial and industrial customers in 80 countries worldwide. Founded in Austria and managed from Vienna, the business develops sophisticated solutions and customized products made from wood.

The company is committed to its responsibility for communities and a sustainable timber industry.

HS Timber Group is a company of the Evergreen Privatstiftung.

INITIAL SITUATION

The HS Timber Group has already been using S/4HANA on-premise to a certain extent in its companies for finance, controlling, and maintenance processes.

The processes are not harmonized across the different countries and do not cover sales, purchasing, and production.

The IT landscape is very heterogenous. Numerous interfaces and their maintenance cause significant costs and lead to inflexibility.

Based on our expertise in the timber business, CNT was selected to conduct an SAP S/4 feasibility study and help HS Timber in planning the implementation of a modern ERP system through the application of standardized processes, data, and reporting.

MAIN GOALS

The main goal of the study was to evaluate key processes and draft a first approach for implementing these processes in an integrated template system.

The aim was to use as many SAP standard functions as possible and create a robust production template for further rollout projects and future acquisitions.

The process and system know-how of a new process owner organization and the internal SAP team was to be built up and strengthened during the project using a step-by-step enablement concept.

New roles and competencies should be established for efficient self-empowerment so that the HS Timber Group can operate the solution independently.

A roadmap was to be created to follow this step-by-step approach and balance quick wins and strategic priorities.

“As an international group of companies, we believe in the power of clear standards, modern tools, and collaborative partnerships. With a shared foundation, we create space for innovation, efficiency, and sustainable growth – across locations and borders. Our vision is to provide a strong, reliable basis by standardizing systems and solutions.”



Günther STRIECK
Head of ERP

Your contact:

The SAP consulting company CNT Management Consulting AG was founded in Vienna in 1999. Around 500 consultants support companies in Austria, Germany, Switzerland, Belgium, the Netherlands, Italy, Spain, the USA, and Brazil in all areas of SAP integration. With sales of around EUR 135 million (2024), the company is one of the market leaders for SAP consulting in Austria and is aiming for further sales and employee growth in the coming years.

Armin Kieber

Project Management



SOLUTION

CNT recommends the full implementation of S/4HANA in all entities of the HS Timber Group.

Business-critical focus areas specific to the timber business have been identified, e.g., interfaces to production systems or the use of a suitable project methodology such as the need for organizational change management.

In order to cover all S/4 processes in full, CNT will use existing SAP best practice processes and supplement other processes with SAP standard functionalities, reusing CNT best practices and industry know-how.

CNT is proposing a project roadmap that includes basic projects for the material master definition, the implementation in trading companies, and the implementation in a pilot production facility.

The subsequent rollout at all other locations will be based on a fit-to-standard approach.

YOUR BENEFIT

The full rollout of SAP S/4HANA offers the HS Timber Group the benefits of integrated, standardized processes in a central system.

- A consistent flow of information throughout the organization facilitates cross-location collaboration
- Reduced total cost of ownership (TCO) through process standardization using fit/gap workshop methodology
- Consolidated reporting through a unified database
- Training of all users on the new processes and systems
- Management and optimization of internal and external resources while ensuring efficient knowledge transfer
- CNT offers a proven methodology for creating and implementing templates, ensuring the right combination of SAP standards and full support

Figures about our client and project



400+

Years of company history



4

Months project duration



3,000

Employees



550

Active SAP users



7

Production sites worldwide



3

Lead consultants in project team



CNT represented in numbers



500+

Process and SAP consultants in 14 locations



135

Million euros in sales in 2024



26

Years of history and innovation



350+

Clients in Europe, South America, the USA, Africa, and Australia



100+

Productive SAP S/4HANA and SAP Ariba installations in more than 40 countries